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za mir i razvoj**  
Terazije 41  
11000 Beograd, Srbija

**ECPD Headquarters**

**European Center  
for Peace and Development**  
**Centre Européen  
pour la Paix et le Développement**  
**Centro Europeo  
para la Paz y el Desarrollo**  
**Европейский центр  
мира и развития**



University for Peace established by the United Nations

Belgrade, 9 May, 2017

**The European Center for Peace and Development University for Peace established by the United Nations, Belgrade - Regional Mediterranean Institute for International Postgraduate Studies and Development Research of ECPD, Podgorica, in the framework of the ECPD International Program of Transfer of Knowledge System, in cooperation with the Ministry of Health of Montenegro, Ministry of Health of the Federation of Bosnia and Herzegovina, Ministry of Health and Social Welfare of the Republic of Srpska, University of Kragujevac, and South-eastern Europe Health Network (SEEHN), organizes**

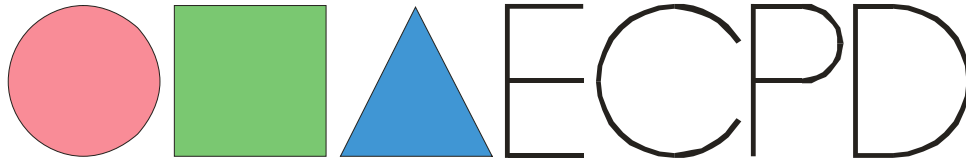
**XXII ECPD INTERNATIONAL SUMMER SCHOOL  
MANAGEMENT OF HEALTHCARE INSTITUTIONS  
with the main topic**

**PROFESSIONAL MANAGEMENT – THE KEY TO  
SUSTAINABILITY OF EUROPEAN HEALTHCARE**

**(Hotel „Splendid“ – Bečići, 26 – 30 June 2017)**

We have the pleasure to invite you to take part in the work of **Twenty second ECPD International Summer School of Management of Health Care Institutions** (hereinafter: School), devoted to a highly topical issue: **Professional Management – the Key to Sustainability of European Healthcare**. This year's ECPD International Summer School continues with current topics in the field of health management and extends the tradition of gathering health managers and other decision makers in health care systems from the region of South-east and Central Europe.

Taking into account that the economic crisis in Europe has not yet been overcome and could be followed by another wave as well as that health systems in most countries are undergoing cuts in health budgets, while at the same time they are facing a huge inflow of economic immigrants and refugees, there is an even higher need for short- and medium term health reforms, in order to respond to the existing and new challenges to health care. We believe that the program of this year's Summer School that will cover a wide range of topics is rightfully dedicated to these challenges.

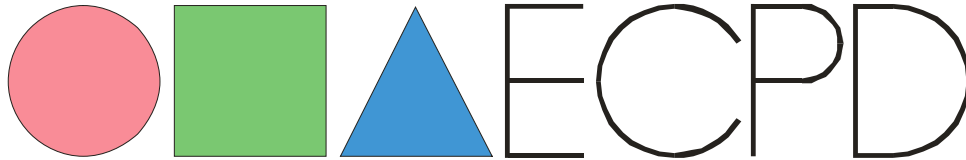


The President of the School Council is **Prof. Dr. Đorđe Jakovljević**, Founder and long-standing Director of this ECPD International Summer School. Directors of this year's School is **Prof. Dr. Arne Björnberg**, Executive Director and Chief Operating Officer, Health Consumer Powerhouse, Sweden, while the Co-Directors are **Prof. Dr. Dušan Keber**, President of the Red Cross of Slovenia and prominent international expert with extensive experience in this field across the region of Southeast Europe, **Prof. Dr. Klaus-Dirk Henke**, Chair of Health Economics and Health Management, Technical University, Berlin, **Prof. Dr. Ana Stavljenić Rukavina**, Libertas International University, Zagreb, and **Ass. Prof. Dr. Nebojša Kavarić**, ECPD Regional Coordinator for the Health and Environmental Programs.

### Preliminary Program

The main topics of the School include:

- **Management Deficiency Disorder (MDD): An endemic condition affecting European Public Healthcare - Why "Bismarck" healthcare systems show superior accessibility to healthcare services, compared with "Beveridge" systems**
- **The role of competition in health care**
- **Service funding / provision production versus Service provision / financing. Who is responsible?**
- **P4P - what to measure and how much to pay**
- **Changing from financing resources to financing performance - What is the Big Idea behind introducing Performance-Based financing (i.e. more patient benefit per Euro). Managing that transition In Real Life**
- **How to prevent DRG's from becoming "Just another exhibition of some of our most beautiful numbers"**
- **The allocation of resources according to the quality/outcome is high on the agenda, in particular when the fiscal space is narrow. Boosting it all by adding Quality-Based remuneration**
- **Boosting it all by adding Quality-Based remuneration**
- **Case based payment and outpatient care - challenges and opportunities**
- **DRG data and hospital acquired conditions- two sides of the same coin**
- **Financing hospitals and pricing of inpatient and outpatient health services**
- **Global Health (WHO) as a challenge on international, national, regional and local level**
- **The power of e-Health integration solutions - Macedonia and Serbia**
- **To revolutionize healthcare accessibility in under six months by e-Health integration**



## List of Lecturers

- **Dr. Hans Kluge**, Director, Health Systems and Public Health Department, World Health Organization Regional Office for Europe
- **Dr sci. Kenan Hrapović**, Minister of Health of Montenegro
- **Ass. Prof. Dr. Vjekoslav Mandić**, Minister of Health of the Federation of Bosnia and Herzegovina
- **Dr. Dragan Bogdanić**, Minister of Health and Social Welfare of the Republic of Srpska
- **Prof. Dr. Dušan Keber**, President of the Red Cross of Slovenia, University of Ljubljana
- **Prof. Dr. Arne Björnberg**, Executive Director, Health Consumer Powerhouse, Sweden
- **Prof. Dr. Klaus-Dirk Henke**, Technical University, Berlin, Germany
- **Prof. Dr. Nebojša Arsenijević**, Rector of the University of Kragujevac
- **Prof. Dr. Ana Stavljenić Rukavina**, DIU Libertas International University, Zagreb
- **Prof. Dr. Jeffrey Levett**, National School of Public Health, Athens, Greece
- **Prof. Dr. Miodrag Radunović**, President of the Committee on Health, Labour and Social Welfare of the Parliament of Montenegro
- **Prim. Dr. Goran Čerkez**, Deputy Minister of Health of the Federation of B&H
- **Dr. Sc. Luca Rosi**, Istituto Superiore di Sanità, Italy
- **Prof. dr Rusmir Mesihović**, former Minister of Health of the Federation of B&H
- **M Sc. Sead Čirgić**, Director of the Health Insurance Fund of Montenegro
- **Doc. Dr. Boban Mugoša**, Director of the Institut of Public Health of Montenegro
- **Ass. Prof. Dr. Nebojša Kavarić**, ECPD Regional Coordinator for the Health and Environmental Programs, Director of the Primary Health Care Center Podgorica

## School Organization

The lectures are held each working day, from 9 a.m. to 3 p.m. Apart from the theoretical presentations by the lectures, in the framework of each topic there will be **panel discussions** and case studies.

Upon completion of the School, the School participants will be provided with course handouts necessary for effective lecture attendance and study, as well as all authorized presentations.

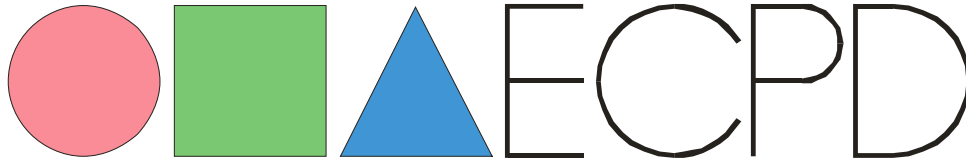
## School Certificate

Based on participation during the classes and acquired managerial knowledge and skills during the work of the School, the participants will receive an **internationally valid and accredited Certificate of the European Center for Peace and Development (ECPD) University for Peace established by the United Nations.**

## Application Form and Participation Fee

**The participation fee** for the ECPD International Summer School is **490 EUR.**

All applications should be sent to: European Center for Peace and Development (ECPD) University for Peace, Terazije 41, 11000 Belgrade, Serbia; fax. +381 11 3240-673, +381 11 3234-082; e-mail: [ecpd@Eunet.rs](mailto:ecpd@Eunet.rs) and [office@ecpd.org.rs](mailto:office@ecpd.org.rs)



## Hotel Accommodation

The School participants are provided accommodation at the **Hotel "Splendid" in Bečići** ([www.montenegrostars.com](http://www.montenegrostars.com), tel: +382 33 773 777), at preferential rates. Accommodation on a half-board basis will be charged at the reduced price of **148 EUR** per day for a single room and **104 EUR** for a double room, per person. We enclose, with the letter of invitation, the form for hotel reservation and recommend you to make your reservation through the ECPD Secretariat.

Looking forward to your application and meeting you soon, we remain,

Sincerely yours,

PRESIDENT OF THE SCHOOL BOARD  
(Prof. Dr. Đorđe Jakovljević)

SCHOOL DIRECTOR  
(Prof. Dr. Arne Bjornberg)

ECPD EXECUTIVE DIRECTOR  
(Prof. Dr. Negoslav P. Ostojić)

DIRECTORS OF THE SCHOOL

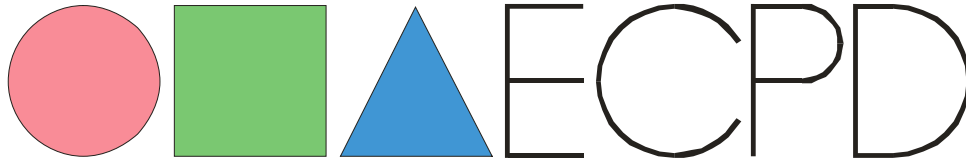
(Prof. Dr. Dušan Keber)

(Prof. Dr. Klaus-Dirk Henke)

(Prof. Dr. Ana Stavljenić Rukavina)

(Ass. Prof. Dr. Nebojša Kavarić)





EUROPEAN CENTER FOR PEACE AND DEVELOPMENT (ECPD)  
UNIVERSITY FOR PEACE ESTABLISHED BY THE UNITED NATIONS

**XXII ECPD INTERNATIONAL SUMMER SCHOOL ON  
MANAGEMENT OF HEALTH CARE INSTITUTIONS**  
(Hotel „Splendid“ – Bečići, 26 – 30 June 2017)

**APPLICATION FORM**

1. Name and surname \_\_\_\_\_
  2. Educational background \_\_\_\_\_
  3. Specialty \_\_\_\_\_
  4. Organization (name, address, phone) \_\_\_\_\_  
\_\_\_\_\_
  5. Workplace or function \_\_\_\_\_
  6. Address for correspondence (if different than the given one) \_\_\_\_\_  
\_\_\_\_\_
  7. Phone \_\_\_\_\_ Fax \_\_\_\_\_
- E-mail address: \_\_\_\_\_

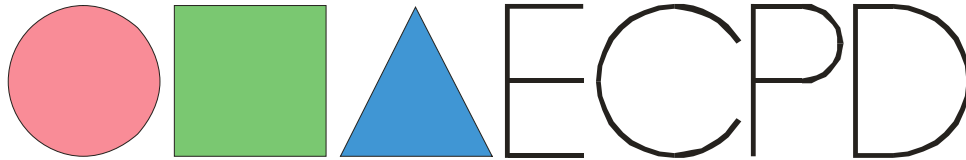
The Application Form should be submitted to the European Center for Peace and Development (ECPD) University for Peace, Terazije 41, 11000 Belgrade, Fax: +381 11 3240 673, +381 11 3234 082, E-mail: office@ecpd.org.rs and ecpd@eunet.rs; www.ecpd.org.rs

The participation fee should be paid through ECPD account. Regarding the payment instructions and issuing of pro-forma invoice, please contact ECPD Financial Department: tel. +381 11 3246 041 (042 – 045)

Place and date \_\_\_\_\_

Candidate \_\_\_\_\_

(Signature)



## INFORMATION ON THE ACCOMMODATION OF PARTICIPANTS

### XXII ECPD INTERNATIONAL SCHOOL MANAGEMENT OF HEALTH CARE INSTITUTIONS (Hotel „Splendid“ – Bečići, 26 – 30 June 2017)

The European Center for Peace and Development (ECPD) established by the University for Peace of the United Nations, the organizer of the XXII International School: Management of Health Institutions has provided, at reduced prices, accommodation for the participants at Hotel “Splendid”:

ROOM TYPE	TYPE OF SERVICE	PRICE OF ACCOMMODATION PER PERSON
Single room	Half board	148 EUR
Double room	Half board	104 EUR per person

Accommodation costs will be paid by participants when checking out of the Hotel or beforehand by payment into the account of the Hotel.

We kindly ask you to forward the application for Hotel reservation to the Secretariat of ECPD, Terazije 41, Fax: +381 11 3234 082; +381 11 3240 673, E-mail: office@ecpd.org.rs or ecpd@EUnet.rs.

ECPD SECRETARIAT

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Kindly make your reservation for accommodation in due time by forwarding the following details:

Name and Surname: \_\_\_\_\_

I wish accommodation in 1/1 room  or 1/2 room

Date of arrival: \_\_\_\_\_, flight: \_\_\_\_\_, airport \_\_\_\_\_

Date of departure: \_\_\_\_\_, flight: \_\_\_\_\_, airport \_\_\_\_\_

Place and date

Signature

\_\_\_\_\_

\_\_\_\_\_